

The Arc  
High Street  
Clowne  
S43 4JY

To: Chair & Members of the Union /  
Employee Consultation Committee

Tuesday 2nd December 2025

Contact: Alison Bluff  
Senior Governance Officer  
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Dear Councillor

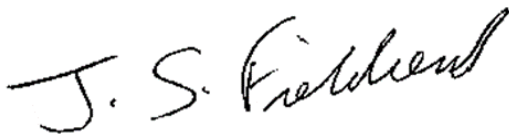
**UNION / EMPLOYEE CONSULTATION COMMITTEE**

You are hereby summoned to attend a meeting of the Union / Employee Consultation Committee of the Bolsover District Council to be held in the Council Chamber, The Arc, Clowne on Thursday 18th December 2025 at 10:00 hours.

Register of Members' Interests - Members are reminded that a Member must within 28 days of becoming aware of any changes to their Disclosable Pecuniary Interests provide written notification to the Authority's Monitoring Officer.

You will find the contents of the agenda itemised on page 3.

Yours faithfully

A handwritten signature in black ink, appearing to read "J. S. Fieldhead".

Solicitor to the Council & Monitoring Officer

## **Equalities Statement**

Bolsover District Council is committed to equalities as an employer and when delivering the services it provides to all sections of the community.

The Council believes that no person should be treated unfairly and is committed to eliminating all forms of discrimination, advancing equality and fostering good relations between all groups in society.

### **Access for All statement**

You can request this document or information in another format such as large print or **language** or contact us by:

- **Phone:** [01246 242424](tel:01246242424)
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- **BSL Video Call:** A three-way video call with us and a BSL interpreter. It is free to call Bolsover District Council with Sign Solutions, you just need Wi-Fi or mobile data to make the video call, or call into one of our Contact Centres.
- Call with [Relay UK](#) - a free phone service provided by BT for anyone who has difficulty hearing or speaking. It's a way to have a real-time conversation with us by text.
- **Visiting** one of our [offices](#) at Clowne, Bolsover, Shirebrook and South Normanton

**UNION / EMPLOYEE CONSULTATION COMMITTEE  
AGENDA**

***Thursday 18th December 2025 at 10:00 hours taking place in the Council Chamber,  
The Arc, Clowne***

Item No.		Page No.(s)
1.	<b>Apologies For Absence</b>	
2.	<b>Urgent Items of Business</b>	
	To note any urgent items of business which the Chair has consented to being considered under the provisions of Section 100(B) 4(b) of the Local Government Act 1972.	
3.	<b>Declarations of Interest</b>	
	Members should declare the existence and nature of any Disclosable Pecuniary Interest and Non Statutory Interest as defined by the Members' Code of Conduct in respect of:	
	a) any business on the agenda b) any urgent additional items to be considered c) any matters arising out of those items and if appropriate, withdraw from the meeting at the relevant time.	
4.	<b>Minutes</b>	4 - 7
	To consider the minutes of the last meeting held on 18 <sup>th</sup> September 2025	
5.	<b>Sickness Absence Quarter 2 (July - September 2025)</b>	8 - 20

## **UNION / EMPLOYEE CONSULTATION COMMITTEE**

Minutes of a meeting of the Union / Employee Consultation Committee of the Bolsover District Council held in the Council Chamber, The Arc, Clowne, on Thursday 18<sup>th</sup> September 2025 at 1000 hours.

### **PRESENT:-**

Councillor Liz Robinson (Unison Convenor) in the Chair

Members:- Councillors Mary Dooley, Steve Fritchley, Tom Munro and Sally Renshaw.

Union Representatives: - Chris McKinney (Unison).

Officers:- Peter Wilmot (HR Business Manager) and Alison Bluff (Senior Governance Officer).

### **UECC9-25/26. APOLOGIES FOR ABSENCE**

An apology for absence was received on behalf of Councillor Rowan Clarke.

### **UECC10-25/26. URGENT ITEMS OF BUSINESS**

There were no urgent items of business to consider.

### **UECC11-25/26. DECLARATIONS OF INTEREST**

There were no declarations of interest made.

### **UECC12-25/26. MINUTES – 19<sup>TH</sup> JUNE 2025**

Moved by Councillor Steve Fritchley and seconded by Chris McKinney (Unison)

**RESOLVED** that the Minutes of a Union / Employee Consultation Committee held on 19<sup>th</sup> June 2025 be approved as a true record.

### **UECC13-25/26. SICKNESS ABSENCE (Q1 – APRIL TO JUNE 2025)**

Committee considered a detailed report presented by the HR Business Manager, which provided the Council's sickness absence outturn figures for the Quarter 1, April to June 2025 period.

The average number of days lost per FTE for Quarter 1 was 2.8 days against an annual target of 8.5 days.

## UNION / EMPLOYEE CONSULTATION COMMITTEE

The following was highlighted;

- Long term sickness absence had escalated and accounted for 74% of days lost over the first Quarter.
- Stress and depression had remained in the top three reasons for sickness absence with 12 cases in Quarter 1 of which seven were work related and five were non work related.
- There was a direct correlation of employees who undertook physically demanding work with high levels of sickness absence.
- Twelve days had been lost to Covid in the Quarter.
- Seven services had experienced no sickness absence.

Managers had support from the HR Advisor and were issued monthly sickness absence information. Managers were also able to access sickness information for their teams on a daily basis via the HR21 Self Service.

The Council took steps to support employees which included;

- Autism Awareness Training (April 2025)
- Mental Health Awareness Week (12–18 May)
- Men's Health Week (9–15 June)
- Carers Week (9–15 June)
- Heatwave Safety Reminder
- Sun Safe Workplace Training
- New eLearning Platform Launched
- What is SkillGate (offering a broad range of interactive courses and a dedicated wellbeing section for staff)
- Vivup Rewards & Benefits (since the launch of Vivup in September 2024, the Lifestyle Savings feature had helped employees save a combined total of £1308).
- Go-Active @ the Arc (50% reduction to staff for the Membership fee)

Further details of the above initiatives were provided in the report.

East Midlands Councils were undertaking a benchmarking exercise as neighbouring councils had also highlighted an increase in sickness absence as an ongoing trend. Results from this exercise would be provided to Members in future quarterly reports.

In response to a Member's query, the HR Business Manager advised that health and safety events were always open to Members as the Council felt it was important Members were also supported. It was suggested that Governance could look into promoting these events via the Member Development route.

In response to another Member's query in relation to Covid and those staff who visited customer's homes, the HR Business Manager stated that some people may not be aware they had Covid if they did not feel unwell, however, if someone knew that they had Covid, the HR Business Manager's advice would be to avoid spreading the disease wherever possible.

A Member raised his concern in relation to the figures for stress and depression and noted that these were at a high level compared to previous years and should be

## **UNION / EMPLOYEE CONSULTATION COMMITTEE**

addressed. The Unison Convenor advised that Unison and HR worked together to implement various assistance and support programmes for staff suffering from stress and depression including independent counselling etc.

The HR Business Manager noted that he looked into national trends, and the Chartered Institute of Personal Development (CIPD), had carried out a health and wellbeing study in relation to sickness absence across the country, across all different sectors and had found that sickness absence amongst all organisations had increased over the last 3 years. In 2022 the national average was 5.8 days lost; 2023 was 7.8 days lost, and 2025 was 9.4 days lost. The public sector average was 13.3 days lost which was below these statistics. 41% of organisations included in the survey had indicated that stress and depression and mental health illness were the top reasons for days lost. He added that the Council monitored and provided a lot of support to employees who were off sick so they could return to work as quickly as possible.

A Unison representative added that some staff were able to work from home if they had Covid symptoms and this would help to contain the virus, however, it was acknowledged that not every member of staff was able to work from home as this depended on their role with the Council.

Members noted that the Council was a good employer in supporting staff and thanked Human Resources for their work in undertaking the different support offered.

Another Member requested that the information regarding national trends for sickness absence be included as part of future reports.

Moved by Chris McKinney and seconded by Tom Munro

**RESOLVED** that 1) the report be noted,

2) information regarding national trends for sickness absence in relation to stress and depression and mental health be included as part of future reports,

3) Governance to look into promoting the health and safety events on offer via the Member Development route.

### **UECC14-25/26.**

### **DOMESTIC ABUSE POLICY**

Committee considered a detailed report, presented by the HR Business Manager, which sought Members approval for the implementation of a Domestic Abuse Policy.

The Policy would ensure that the Council provided a safe, inclusive, and responsive working environment for all employees, and formalised the Council's approach to recognising, responding, and supporting those affected by domestic abuse whether as victims or perpetrators.

The Domestic Abuse Act 2021 introduced a statutory definition of domestic abuse and a legal framework to better protect victims. Employers had a duty of care to safeguard

## **UNION / EMPLOYEE CONSULTATION COMMITTEE**

their workforce, and this policy affirmed the Council's commitment to upholding this responsibility.

Consultation on the policy had previously been carried out with the Council's Specialist Domestic Abuse Officer, Service Managers, Senior Leadership Team and the unions.

A Member referred to the paragraph in the policy regarding confidentiality and felt that this should be highlighted more prominently and earlier in the policy document. The HR Business Manager noted he would look at this.

Members welcomed the report and noted the excellent work of staff in relation to this policy.

Moved by Liz Robinson and seconded by Councillor Steve Fritchley.

**RECOMMENDED** that Council approve the Domestic Abuse Policy,

**RESOLVED** that if Council approve the Domestic Abuse Policy, the HR Team take steps to raise awareness of the policy among staff and management and provide training on how to identify and respond to domestic abuse in the workplace.

The meeting concluded at 1035 hours.

**BOLSOVER DISTRICT COUNCIL**

**Union & Employee Consultation Committee on 18th December 2025**

**Sickness Absence Quarter 2 (July - September 2025)**

**Report of the Head of Human Resources & Payroll**

<b>Classification</b>	This report is Public
<b>Contact Officer</b>	Oliver Fishburn Head of Human Resources & Payroll

**PURPOSE/SUMMARY OF REPORT**

To report the sickness absence figures throughout the Council for Quarter 2 (July - September 2025).

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**REPORT DETAILS**

**1. Background**

- 1.1 Figure 1 shows a summary of sickness absence levels within Bolsover District Council for the months July - September 2025.
- 1.2 Absence for the Senior Managers Group is shown as 50% of the total absence for Joint Senior Managers as this is split with Bolsover/NE Derbyshire District Councils. For other employees the absences included are for the employing authority only.
- 1.3 **The average number of days lost per employee for Quarter 2 was 3.11 days.**
- 1.4 **The 2025/26 projected outturn figure for the average number of days lost per employee is 11.82 days.**
- 1.5 The annual target for the Local Performance Indicator to the end of March 2026 is 8.5 days.
- 1.6 For the purposes of sickness reporting, Senior Management is accounted for as follows:  
  
1 Joint Assistant Director Post (0.5 FTE). 0 days sickness experienced during Quarter 2.

**2. Details of Proposal or Information**

- 2.1 Tables 1, 2 and 3 in Appendix 1 detail the key patterns and trends being experienced corporately in relation to sickness absence.



## 2.2 Key Trends

- East Midlands Councils are undertaking a benchmarking exercise as neighbouring Councils have highlighted an increase in sickness as an ongoing trend. These results will be provided in future Quarterly reports.
- The overall average days lost due to sickness in Quarter 2 was 3.11 days, this is the highest Quarter 2 over the last three years. Long term sickness cases have contributed to the escalation of the absence figures (accounting for 75% of sickness) in this Quarter.
- 7 Services experienced zero sickness during Quarter 2.
- Stress/Depression has remained in the top three reasons for absence since Quarter 2 of 2019/20.
- There were 8 cases of absence due to Stress/Depression during Quarter 2, 4 of which were work related, 4 were none work related.
- There is a direct correlation between employees undertaking physically demanding work and high levels of sickness. This is reinforced by Muscular/Skeletal absences regularly being in the top three reasons for sickness absence.
- There were 5 days sickness recorded for Covid19 in Quarter 2 this is lower than Quarter 1 in 2025/4.
- There are 20 long term cases in this quarter. 15 are due to physical health ailments and 5 cases are related to stress/depression (2 of which were work related, 9 Employees have now returned to work, 9 remain absent, 2 have left the Council's employ. Appropriate support and assistance are being provided to facilitate employees who have returned to work and those planning to do so.

### Actions

2.3 Managers have support from the HR Advisor and are issued monthly sickness absence information. Managers are also able to access sickness information for their teams daily via HR21 Self Service.

2.4 Steps the Council has taken to support employees include:

### **Promoting Health & Wellbeing at Bolsover District Council**

At Bolsover District Council, we continue to prioritise the health and wellbeing of our workforce. Over the past quarter, a wide range of initiatives, events, and support services have been promoted and delivered across the organisation. These have been communicated via email, Eric, and the weekly bulletin

### **Physical Wellbeing**

- **Walking at Work Challenges**

Both individual and team challenges ran from July to October, encouraging staff to stay active during the working day. 56 employees took part across the 2 challenges.

- **Free NHS Health Checks & Body MOTs**

In partnership with Live Life Better Derbyshire, 86 checks were provided to staff and councillors across 14 sessions at The Arc and the Depot.

- **Staff Rounders Game**

On 29 July, colleagues came together for a friendly game of rounders, an opportunity to enjoy some fresh air, stretch their legs, and engage in a bit of healthy competition. The event encouraged physical activity, team spirit, and social connection across departments, all while having fun outdoors.

## **Financial Wellbeing**

- **Warm Home Discount Reminder**

Staff were informed about the government's Warm Home Discount scheme, offering £150 off energy bills for eligible households. A reminder was issued to ensure individuals are named on their electricity bill by 24 August to qualify.

## **Pension Awareness**

- **Pension Awareness Week (15–19 September)**

Two online sessions were promoted for LGPS members:

- *Retirement Planning* – 16 September, 10am (90 mins)
- *Scheme Overview* – 18 September, 10am (60 mins)

Staff were encouraged to attend during work hours with line manager support.

## **Community Engagement & Inclusion**

- **Big Strong Man Programme**

Funded via the UK Shared Prosperity Fund, this initiative by The Growth House offered free tickets to staff for events focused on community wellbeing and engagement.

- **Bolsover Pride – 13 September**

The first Bolsover Pride event was held at Bolsover Castle, celebrating diversity and inclusion.

## **Menopause Support**

- **Menopause Support Group – 9 September**

A peer-led group offering support and shared experiences.

## **Mental Health & Emotional Wellbeing**

- **Health Literacy Awareness**

Awareness sessions were offered to help staff understand and improve health literacy:

- Monday 22 September, 1–3pm
- Friday 24 October, 9:30–11:30am
- Thursday 20 November, 9:30–11:30am

## **Preventing Sexual Harassment Policy – Launched July 2025**

In response to recent legislative changes, Bolsover District Council has introduced a new Preventing Sexual Harassment Policy. The updated policy reflects the Council's commitment to creating a safe, respectful, and inclusive workplace, and aligns with the new legal duty requiring employers to proactively prevent sexual harassment.

## • Key Highlights

- The policy clearly outlines reporting procedures and staff responsibilities.
- Preventing sexual harassment is now a shared responsibility—every employee has a role to play.
- All staff and managers have access to mandatory online training, available via the Council's Learning and Development Platform (Skillgate), under the *Policy Awareness* section in the Course Library.

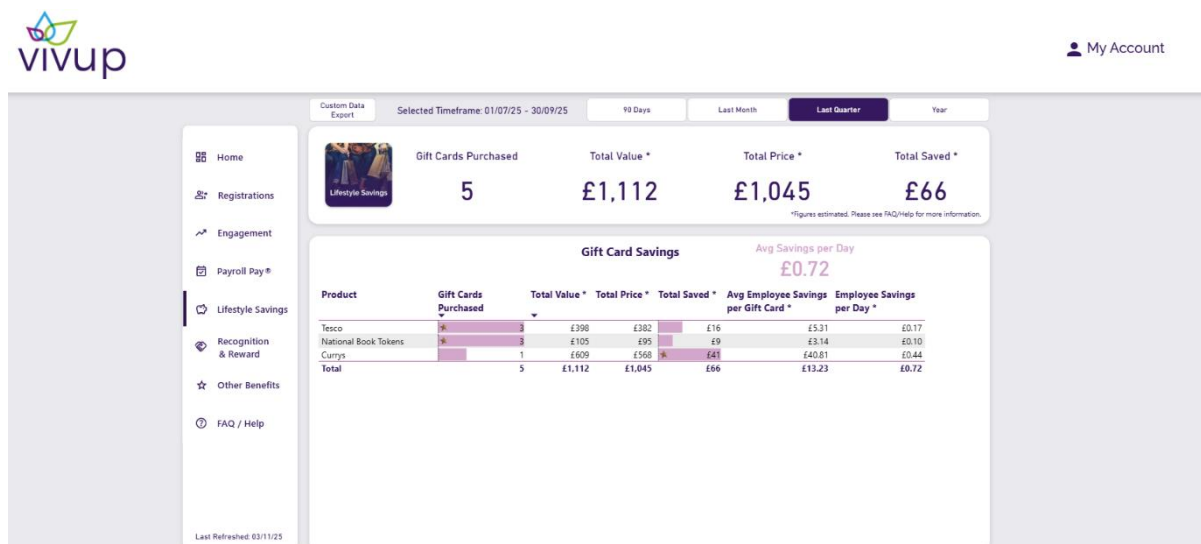
## • Why This Matters

- Promotes a safe and respectful working environment for all.
- Helps employees identify inappropriate behaviour and understand how to respond effectively.
- Ensures the Council meets its legal obligations and protects its workforce.

**Vivup Rewards & Benefits:** platform provides tools and solutions to support mental, financial and physical wellbeing all under one online platform. Below are the key features of Vivup:

- ✓ **EAP (Employee Assistance Programme)**
- ✓ **Your Care**
- ✓ **Cycle to Work Scheme**
- ✓ **Lifestyle Savings**
- ✓ **Home & Electronics**

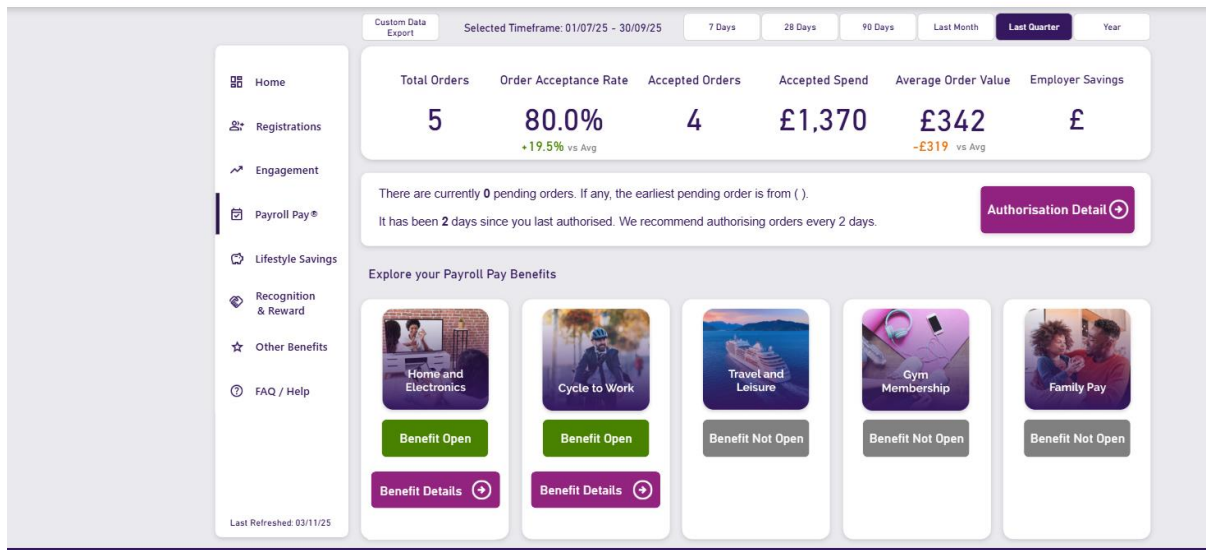
In the last quarter, the Lifestyle Savings feature of Vivup has helped our employees save a combined total of £66.



In the last quarter, we've also approved 4 orders through the Home & Electronics and Cycle to Work Schemes via Vivup. This has given employees the flexibility to spread the cost of their purchases over 12 months through payroll deductions.

Vivup's **Home & Electronics** and **Cycle to Work Salary-Sacrifice Scheme** allows employees to spread the cost of home appliances, electronics, furniture, bikes, and

more via interest-free monthly payments deducted from gross or net salary, no credit checks or upfront payments needed.



- **Go-Active @ the Arc**

- The number of Employees subscribing to the Gym for Quarter 2 2025/26 are 71, 4 up from the last quarter.
- Employees are signposted to incentives which are available via Leisure i.e.:
  - To encourage health and wellbeing staff can take up membership for Go! Active which includes gym, swim and classes for only £15 per month.
  - There is a Health Referral Programme (Physical Activity & Lifestyle Support) which is available, all employees can access the Bolsover Wellness Programme if they meet the criteria. This is a programme aimed at changing behaviours and finding solutions to assist people facing daily challenges resulting in a concentrated approach regarding service users' health and wellbeing.

2.5 Operational concerns about the management of sickness absence cases that exist are being raised with the respective managers and dealt with as per standard practice and policy.

### 3. Reasons for Recommendation

3.1 The report contains data relating to employees' absence levels.

### 4 Alternative Options and Reasons for Rejection

4.1 Not applicable – this report is for information.

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## **RECOMMENDATION**

That the report be noted.

Approved by Councillor Clive Moesby, Portfolio Holder for Resources

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## **IMPLICATIONS:**

<b><u>Finance and Risk</u></b>			Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>
<b>Details:</b>				
High absence levels can contribute to poor service levels, low morale and higher costs for the Council.				
On behalf of the Section 151 Officer				
<b><u>Legal (including Data Protection)</u></b>			Yes <input type="checkbox"/>	No <input checked="" type="checkbox"/>
<b>Details:</b>				
On behalf of the Solicitor to the Council				
<b><u>Staffing</u></b>	Yes <input type="checkbox"/>	No <input checked="" type="checkbox"/>		
<b>Details:</b>				
On behalf of the Head of Paid Service				
<b><u>Equality and Diversity, and Consultation</u></b>			Yes <input type="checkbox"/>	No <input checked="" type="checkbox"/>
<b>Details:</b>				
<b><u>Environment</u></b>				
Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>				
Please identify (if applicable) how this proposal/report will help the Authority meet its carbon neutral target or enhance the environment				

## **DECISION INFORMATION:**

<input checked="" type="checkbox"/> <b>Please indicate which threshold applies:</b>	
<b>Is the decision a Key Decision?</b> A Key Decision is an Executive decision which has a significant impact on two or more wards in the District or which results in income or expenditure to the Council above the following thresholds:	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
<b>Revenue (a)</b> Results in the Council making Revenue Savings of £75,000 or more or <b>(b)</b> Results in the Council incurring Revenue Expenditure of £75,000 or more.	(a) <input type="checkbox"/> (b) <input type="checkbox"/>
<b>Capital (a)</b> Results in the Council making Capital Income of £150,000 or more or <b>(b)</b> Results in the Council incurring Capital Expenditure of £150,000 or more.	(a) <input type="checkbox"/> (b) <input type="checkbox"/>
<b>District Wards Significantly Affected:</b> <i>(to be significant in terms of its effects on communities living or working in an area comprising two or more wards in the District)</i> Please state below which wards are affected or tick <b>All</b> if all wards are affected:	None

<b>Is the decision subject to Call-In?</b> <i>(Only Key Decisions are subject to Call-In)</i>	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
If No, is the call-in period to be waived in respect of the decision(s) proposed within this report? <i>(decisions may only be classified as exempt from call-in with the agreement of the Monitoring Officer)</i>	Yes <input type="checkbox"/>
<b>Consultation carried out:</b> <i>(this is any consultation carried out prior to the report being presented for approval)</i>	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Leader <input type="checkbox"/> Deputy Leader <input type="checkbox"/> Executive <input type="checkbox"/> SLT <input type="checkbox"/> Relevant Service Manager <input type="checkbox"/> Members <input type="checkbox"/> Public <input type="checkbox"/> Other <input type="checkbox"/>	

<b>Links to Council Ambition: Customers, Economy, Environment, Housing</b>
N/A

# **DOCUMENT INFORMATION:**

Appendix No	Title
1	Figures from the Quarter by Directorate

<b>Background Papers</b>
<i>(These are unpublished works which have been relied on to a material extent when preparing the report. They must be listed in the section below. If the report is going to Executive, you must provide copies of the background papers).</i>
<b>None</b>

DECEMBER 2024

## Appendix One

Table One: Organisational Outturn Average Number of Days Absence

*(Average sickness days per fte employee)*

	<b>2022/23</b>	<b>2022/23 Costs</b>	<b>2023/24</b>	<b>2023/24 Costs</b>	<b>2024/25</b>	<b>2024/25 Costs</b>	<b>2025/26</b>	<b>2025/26 Costs</b>
<b>Quarter One</b>	2.29	£84,309.63	2.26	£74,265.11	2.26	£88,097.39	2.8	£135,582.88
<b>Quarter Two</b>	2.02	£84,144.83	2.39	£86,396.88	2.35	£97,373.93	3.11	£156,829.10
<b>Quarter Three</b>	2.27	£93,954.00	1.89	£73,327.02	2.09	£96,052.51		
<b>Quarter Four</b>	2.82	£118,763.85	2.44	£99,520.51	2.80	£121,809.68		
<b>Overall Outturn</b>	<b>9.4</b>	<b>£381,172.31</b>	<b>8.98</b>	<b>£333,509.52</b>	<b>9.5</b>	<b>£403,333.51</b>		



Table Two: Organisational Long Term/Short Term Split Days Percentage

	<b>2022/23</b>		<b>2023/24</b>		<b>2024/25</b>		<b>2025/26</b>	
	Short Term	Long Term	Short Term	Long Term	Short Term	Long Term	Short Term	Long Term
<b>Quarter One</b>	48%	52%	23%	77%	28%	72%	26%	74%
<b>Quarter Two</b>	46%	54%	37%	63%	35%	65%	25%	75%
<b>Quarter Three</b>	46%	54%	41%	59%	45%	55%		
<b>Quarter Four</b>	43%	57%	41%	59%	34%	66%		
<b>Overall Outturn</b>	<b>46%</b>	<b>54%</b>	<b>36%</b>	<b>64%</b>	<b>35%</b>	<b>65%</b>		

Table Three: Top Three Reasons for Absence

*(Top 3 reasons based on sickness days lost)*

	<b>2022/23</b>	<b>2023/24</b>	<b>2024/25</b>	<b>Current Year 2025/26</b>
<b>Quarter One</b>	1. COVID Symptoms 2. Other Musc. Skeletal 3.Stress/Depression	1. Operations/Hospital 2.Stress/Depression 3. Other Musc. Skeletal	1.Other Musc. Skeletal 2.Operations/Hospital 3.Stress/Depression	1. Other Musc. Skeletal 2. Stress/Depression 3. Operations/Hospital
<b>Quarter Two</b>	1. Stress/Depression 2. COVID 19 Symptoms 3. Other Musc. Skeletal	1 Operations/Hospital 2. Stress/Depression 3.Other Musc. Skeletal	1.Other Musc. Skeletal 2.Stress/Depression 3.Other	1. Other Musc. Skeletal 2. Stress/Depression 3. Operations/Hospital

<b>Quarter Three</b>	1. Stress/Depression 2.COVID 19 Symptoms 3.Other Musc. Skeletal	1. Stress/Depression 2. Other 3. Other Musc. Skeletal	1, Operations/Hospital 2.Stress/Depression 3.Other Musc. Skeletal	1, 2. 3.
<b>Quarter Four</b>	1.Stress/Depression 2.Operations/Hospital 3. Other Musc. Skeletal	1. Stress/Depression 2.Other Musc. Skel 3.Operations/Hospital	1.Operations/Hospital 2.Stress/Depression 3.Other Musc. Skeletal	1. 2. 3.
<b>Overall Outturn</b>	<b>1. Other Musc. Skeletal</b> <b>2. Stress/Depression</b> <b>3. COVID19 Symptoms</b>	<b>1.Stress/Depression</b> <b>2.Other Musc. Skeletal</b> <b>3.Operations/Hospital</b>	<b>1. Operations/Hospital</b> <b>2. Other Musc. Skeletal</b> <b>3. Stress/Depression</b>	<b>1.</b> <b>2.</b> <b>3.</b>

## Summary Figures for the Quarter by Directorate/Service

### Figure One – Service Breakdown Short/Long Term Split

19

<b>Service</b>	<b>Short term days</b>	<b>No. of Employees absent</b>	<b>Long term days</b>	<b>No. of Employees Absent</b>	<b>Total Days lost</b>	<b>FTE No. in Section</b>	<b>Average days lost per FTE</b>
Directors and Assistant Directors	0	0	106	2	106	9.5	11.2
Governance	2	1	0	0	2	3	0.67
Elections	0	0	0	0	0	2.5	0
Health & Safety	0	0	57	1	57	5	11.4
Human Resources & Payroll	0	0	0	0	0	8.43	0
Legal	20	2	0	0	20	6	3.33
Communications	0	0	0	0	0	5.6	0
Procurement	0	0	0	0	0	1.5	0
Performance	0	0	0	0	0	3	0
Finance	0	0	0	0	0	10	0
Revenues & Benefits	17	4	0	0	17	26.23	0.65
Customer Services	16	6	77	2	93	23.87	3.90

Leisure	48	10	59	1	107	48.58	2.2
Leaders/Executive Team	0	0	0	0	0	2	0
Devolution	2	1	0	0	2	6.8	0.29
Streetscene/Enforcement	125	36	416.4	11	541.4	113.09	4.79
Housing Management	27	6	97	3	124	58.53	2.12
Planning	18	3	21	1	39	22.35	1.74

## 20 **FOR INFORMATION ONLY – EMPLOYEES HOSTED BY NEDDC**

<b>Service</b>	<b>Short term days</b>	<b>No. of Employees absent</b>	<b>Long term days</b>	<b>No. of Employees Absent</b>	<b>Total Days lost</b>	<b>FTE No. in Section</b>	<b>Average days lost per FTE</b>
Environmental Health	23	7	10	1	33	51	0.64
ICT	22	8	0	0	22	34	0.64

**Figure Two: Stress Cases During Quarter Two**

Work Related	Outside of Work Related	Total
4	4	8